

THE JOINT CHIEFS OF STAFF WASHINGTON, D. C. 20301

JCSM-112-68 21 February 1968

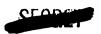
MEMORANDUM FOR THE SECRETARY OF DEFENSE

Subject: Increase of US Army Forces in Korea (U)

1. (S) Reference is made to:

- a. JCSM-53-68, dated 25 January 1968, subject as above, in which the Joint Chiefs of Staff recommended that the ceiling for US Army forces in Korea be increased by 8,500 spaces.
- b. Your memorandum, dated 1 February 1968, on the above subject, which stated that any increase to US Army forces in Korea must be justified by an analysis of the tasks now being performed.
- c. Your memorandum, dated 6 February 1968, on the above subject, which provided baseline guidance for the analysis discussed in reference lb.
- 2. The analysis requested by reference lb is contained in Appendices A and B hereto. This analysis supports the proposed increase in the US Army ceiling in Korea which is required to permit US forces to deal with the North Korean campaign of infiltration along the demilitarized zone (DMZ) and terrorism in South Korea. Since October 1966, there has been a marked increase in North Korean belligerency and hostile actions against ROK and US forces. The number and intensity of hostile actions have accelerated since mid-1967, culminating in the BLUE HOUSE incident on 21 January 1968 and in the seizure of the USS PUEBLO on 23 January 1968. Of even greater significance is the fact that the majority of reported DMZ incidents have occurred in the zone of the US 2d Infantry Division. Statistics are shown in Appendix A. These circumstances have produced additional tasks for all US Army units in Korea as follows:

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- a. The US sector of the DMZ must be more fully and actively manned.
- b. The many critical US Army installations in Korea must be given additional security personnel.
- 3. The current authorized manning level of approximately 74 percent of full TO&E/TD for US Army units is insufficient to meet the manpower requirements of these added tasks.
 - a. One and one-half battalions of the US 7th Infantry Division have already been diverted from their primary mission as the 8th Army reserve in order to provide for the security of critical US Army installations. The present and foreseeable situation along the DMZ not only precludes further reallocation of manpower but, in all prudence, requires the immediate return of combat units to their primary mission.
 - b. Not only should combat units be freed for their primary mission, but the heightened possibility that they may have to perform their wartime mission necessitates restoring their strength to more nearly the level which experience has shown to be necessary for combat operations.
 - c. The above requirements are not altered by the support, at this time, of some 15,000 ROK personnel, 11,000 of whom are Korean augmentation to US Army (KATUSA) personnel integrated into US units. This latter number, plus the 8,500 personnel increase, would simply permit combat units to operate at near TO&E strength. Furthermore, KATUSA personnel cannot be used for the security of all critical US Army installations.
- 4. (With regard to the third paragraph of reference lc, possible force structure increases are being studied separately. Appropriate recommendations and supporting rationale will be forwarded as soon as possible.
- 5. (**)** The Joint Chiefs of Staff consider that certain increases to US Army forces in Korea are essential now and, therefore, reaffirm the recommendation forwarded by reference la that the ceiling for US forces in Korea be increased by 8,500 spaces.





The specific augmentations, with appropriate statements of justification, are shown in Appendix B. The Joint Chiefs of Staff will continue to review the situation and make recommendations, as appropriate, based upon further developments.

For the Joint Chiefs of Staff:

B. E. SPIVY Lt. General, USA

Director, Joint Staff

Attachments



APPENDICES A AND B

TO

JCSM-112-68

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APPENDIX A

KOREAN DEMILITARIZED ZONE INCIDENTS AND AGENT ACTIONS

1. Since 1966, the North Koreans have carried out a campaign	
of increasingly frequent and violent incidents along the demilitarized	ι:
zone (DMZ) and in the rear areas of South Korea. In 1965, there	:
were 23 incidents serious enough to be characterized as firefights;	
in 1966, there were 19 firefights; in 1967, there were 123 firefights	9
along the DMZ, along with 315 other incidents of less serious nature.	(
Thus far in 1968, some 48 incidents have been reported.	•
2. Incidents along the DMZ in 1967 were accompanied by signifi-	. 8
cant agent activity in the South Korean rear areas, resulting in	9
500 US and South Korean casualties and 228 North Koreans killed and	10
57 wounded (see Annex to Appendix A hereto). The year 1968 has	11
already seen the most dramatic of all agent actions - the BLUE HOUSE	12
incident.	13
3. $lacktriangle$ Of even greater significance to US forces is the fact	14
that, during 1967, some 75 percent of all incidents reported occurred	15
in the zone of the US 2d Infantry Division. Even allowing for	16
the fact that some incidents occurring in the ROK Army sectors of	17
the DMZ are never reported, the weight of the evidence makes it	18
clear that US forces, which man 18 miles along the 151-mile demarca-	19
tion line, are subjected to the North Korean main effort. The	20
reason for this is that the US sector lies astride the best infiltra-	21
tion terrain and provides the shortest route to Seoul through a more	22
populated forward area; thus, it is a logical first choice as a	23
North Konon in 6:14	
	24
was conducted by North Koroon and the Colonia	

GROUP 3
DOWNGRADED AT 12 YEAR INTERVALS;
NOT AUTOMATICALLY DECLASSIFIED



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Appendix A



ANNEX TO APPENDIX A

KOREAN DMZ INCIDENTS AND AGENT ACTIONS

YEAR		TYPE OF INCIDENT	IDENT	TOTAL					ŋ	LOSSES				
	Fire Fight	Counter Intrusion Fire	Act of Harass- ment		US KIA	US WIA	ROKA	ROKA WIA	ROK CIV KIA	ROK CIV WIA	ROK GVT KIA	ROK GVT WIA	NK KIA	NK CAPTURED
1965	23	11	80	42	0	æ	13	6	16	4	ю	4	0	0
1966	19	14	4	37	9	1	29	28	0	0	4	5	0	0
1967														
DMZ	123	297	18	438	16	63	73	165	٦	m	0	0	8 8	7
AGENT (Rear area)	N/A	N/A	N/A	124	0	~	42	64	13	29	&	21	139	5.5
(In US 2d Div area alone)	(95)	(268)	(6)											
1968 (Thru 28 Jan)	(Tc of 2r	(Total of 48 of all t of which 43 occurred 2nd US Inf Div Zone)	of all types, occurred in iv Zone)	, i	2	12	17	30					25	1

Annex to Appendix A



APPENDIX B

RECOMMENDED US ARMY INCREASES FOR KOREA

PERSONNEL AUGMENTATION

GROUP	UNIT/ACTIV	VITY			٠	REQUIRED
1	Bring 2d and Inf Divs to TOE as follo	90%				3,546
	Unit	Full MTOE/TDA	Auth- orized TOE/TDA	(As of 29 Operating 1/ Strength	Jan 68) Required for 90% TOE	
	2d US Inf Div	15,061	11,761	10,965	1,794	
	7th US Inf Div	14,482	11,282	10,868	1,752	
2	Provide 781 additional personnel for critica installation to be distributed as follows:					781
		4th USA 38th Art	Co (Gp) Arty Missile C y Bde		114 107 160 25 270 105	
		тота	L		781	
3	Provide 430 intelligence spaces in order to bring Milita Intelligence units up to 100% TOE stas follows:	ary e				430
	Unit	Full MTOE/TDA	Auth- orized TOE/TDA	(As of 29 Operating Strength	Jan 68) Required for 100% TOE	
	502d MI Bn	684	365	267	319	•
	2d MI Det	63	26	24	37	

7d MI Det

201st MI Det

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GROUP 3
DOWNGRADED AT 12 YEAR INTERVALS;
NOT AUTOMATICALLY DECLASSIFIED

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Appendix B

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GROUP UNIT/ACTIVITY

REQUIRED 3,743

Provide 3,743 spaces in order to bring certain additional 8th Army Hqs, combat support, and combat services poort units to 90% of TOE as follows: These spaces are in addition to personnel Groups 2 and 3.

<u>Unit</u> M	Full TOE/TDA	Auth- orized TOE/TDA	Operating 1/	Required for 90% TOE
Hq 8th Army	1,148	784	906	249
Hq I Corps	359	304	249	19
I Corps Arty	3,285	2,119	1,482	837
36th Engr Gp	1,376	722	317	516
38th Arty Bde	5,593	4,670	3,411	364
4th US Army Msl Cmd	1,482	734	668	600
51st Sig Bn	1,321	923	741	266
110th MP Co (Physical Security)	209	201	190	0
260th MP Co (Physical Security)	188	164	156	5
304th Sig Bn	1,228	1,031	851	128
13th S&S Bn	824	346	226	396
55th Maint Bn	819	327	265	363 ² /

RECAPITULATION:

Group 1 - 3,546 Group 2 - 781 Group 3 - 430 Group 4 - 3,743 TOTAL 8,500



^{1/} Actions are underway by the Department of the Army to bring
 Operating Strength up to authorized TOE/TDA strength.
2/ To round out at 8,500.



ANNEX TO APPENDIX B

INCREASE IN PERSONNEL CEILING FOR EIGHTH US ARMY

1. General	1
a. The requirement for an increase in the personnel ceiling	2
for the Eighth US Army stems from two basic reasons. The	3
first is to improve US capability to cope with the sharp increase	4
in North Korean infiltration and sabotage tactics in the Republic	5
of Korea. The second is to improve and maintain a credible deter-	6
rent posture to cope with the enemy's increasing improvement in	7
conventional warfare capability.	8
b. The immediate concern is attack and sabotage by well-	9
trained North Korean infiltrators in up to platoon-size groups	10
on highly critical key installations within the rear areas.	11
Intelligence indicators point to greatly increased enemy infil-	12
tration and sabotage efforts this spring. Two special ammunition	13
depots, 12 maximum security areas, and 15 REDEYE storage sites	14
are especially sensitive key installations and are prime targets	15
for attack and sabotage.	16 .
c. From the broader viewpoint, indications are that North	17
Korea clearly has developed sizable unconventional warfare	18
capabilities and, in the event of a resumption of hostilities,	19
would likely combine large-scale guerrilla attacks with conven-	20
tional operations.	21
2. Group 1 - Personnel for 2d and 7th Infantry Divisions	22
a. Combat Operations	23
(1) Operational requirements have increased in all US units	24
in order to counter the North Korean actions along the demilit-	25
arized zone (DMZ) and in the interior of the Republic of	26
Korea (ROK). Actions that are being taken which require an	27
increase in the operational capability are as listed:	28



Annex to Appendix B



(a) Increased patrolling along the DMZ.	1
(b) Increased number of personnel manning watch towers	2
and observation posts along the DMZ.	3
(c) Improvement in DMZ barrier and surveillance capa-	4
bility which requires additional personnel.	5
(d) Rotation of a battalion from the 7th Division into	6
the 2d Division sector to provide for additional personnel	7
along the DMZ.	8
(e) Increased security forces being provided around US	9
camps and installations in the forward areas.	10
(f) Quick-reaction forces available to the commanders	11
conducting DMZ operations.	12
(2) Justification for increased personnel for the above	13
actions follows:	14
(a) 2d Infantry Division. The 2d Infantry Division	15
occupies a critical portion of the main battle position	16
and the DMZ. This division should be of sufficient strength	17
to permit performance of its DMZ mission and to maintain a	18
high state of readiness for its primary mission of con-	19
ventional warfare. An augmentation is vitally needed to	20
provide a greater capability for operational mission per-	21
formance. The 2d US Infantry Division has been the target	22
of the most concentrated enemy attacks, harassment, and	23
sabotage activity and must devote much effort	24
to combatting this threat. The many compounds (see Tab	25
hereto) require extensive administrative support and sec-	26
urity guards. The personnel to perform much of this support	27
comes from the present strength of the division.	28
(b) 7th US Infantry Division. The 7th US Infantry	29
Division is involved in supporting DMZ operations. One	30
battalion of the 7th Division is attached to the 2d .	31

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Annex to Appendix B



Infantry Division and is engaged in DMZ operations. This	1
was done because of increased DMZ operational requirements.	2
Use of an additional 2d Division battalion would have dis-	3
rupted rotation and training programs for 2d Infantry	4
Division units. In addition to providing one battalion for	5
DMZ operations, the 7th Infantry Division has responsi-	6
bility for counterinfiltration operations in the sector	7
adjacent to Camp Casey.	8
3. Group 2 - Physical Security Personnel	9
a. CINCUNC/COMUSKOREA has stated that there is a pressing	10
requirement for the augmentation of the units involved in provid-	11
ing security to special ammunition depots, maximum security areas,	12
and REDEYE storage sites.	13
b. Intelligence obtained from captured North Korean infil-	14
trators indicates that positive plans have been made by North	15
Koreans to attack isolated HERCULES sites which contain maximum	16
security areas for nuclear weapons and special ammunition depots.	17
Strengthening of the security forces at critical installations	18
is discussed below to include justification for this increased	19
operational requirement.	20
c. One and one-half infantry battalions of the US 7th Infantry	21
Division are presently diverted from their primary mission to	22
the security of these critical and sensitive installations. In	23
view of the situation on the DMZ, there is a pressing need to	24
return combat units to their primary mission. The problems in	25
providing security to these areas are detailed in the following	26



descriptions:

Annex to Appendix B



TYPE INSTALLATION/ UNIT

NUMBER

JUSTIFICATION

Special Am-	2	
munition	(SAD	200)
Depots	(SAD	300)
(SADs)		

Military police companies now guarding the SADs are not adequate to provide the required security. These are especially critical installations because of the concentration of munitions. The size creates heavy security requirements. The perimeters of SADs 200 and 300 are 6,000 and 5,300 yards, respectively. The two MP companies currently providing the security are augmented by US combat units of the 7th Division. A reinforced infantry platoon from the 7th Division currently is augmenting the two MP companies. Unless augmentation spaces are provided, the combat forces augmentation at both SADs must be increased. The two SADs are located at remote sites in northern part of ROK and the southern part of ROK.

5 Maximum Security Areas (MSA) (1/42d Arty, HJ; 1/17th Arty, 8 in; 2/76th Arty, 8 in; 3/81st Arty, Sgt)

The MSAs are spread throughout the ROK. Security of these critical installations is considered so critical that combat units from the 7th Infantry Division have been diverted to emergency security duty at these sites. Security is a real and overriding requirement which must be met regardless of impact on training maintenance and other normal unit activities. The heavy commitments of unit personnel to essential security duties impact heavily on operational readiness posture of these units.

Maximum Security Areas (4/44th Arty HERCULES Sites)

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The six MSAs for NIKE-HERCULES sites are spread throughout Korea. The remote locations of many of these sites make them especially vulnerable to attack by a fast moving, well-trained North Korean commando-type unit such as they now have trained. Each HERCULES battery maintains three separate installations as follows: a launch area; an administrative area; and a fire control area. The battery sites are, in every case, isolated, and in four instances, along coastal areas are vulnerable to infiltration by sea. The assigned personnel must provide security of their installations, paying particular attention to the MSAs within the launcher site. In consideration of the vulnerability of these installations, it has been determined that a 45-man security augmentation per battery is required to provide reasonably effective protection against a determined enemy attack or attempt at sabotage. The Tab hereto is a listing of critical installa-57 tions requiring personnel augmentation and data on 2d Division, 7th Division, and I Corps troop camps and compounds that require security forces.

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TYI INSTALI UNI	LATION/	NUMBER	JUSTIFICATION	
REDEYE	Sites	15	There are 10 sites in 2d Infantry Division, four in 7th Infantry Division, and one in I Corps Artillery. The requirements are based on number of guards deemed necessary per site. This was determined to be seven per site on a 24-hour basis (Total 105).	1 2 3 4 5 6 7
4.	Group 3	- Militar	y Intelligence Personnel	8
a	. The 5020	Military	Intelligence Battalion, although designed	9
to s	upport onl	y the Eigh	th Army, is actually providing theater-	10
type	coverage	of the ROK	for domestic intelligence, counterintel-	11
lige	nce, and s	security.	It also supports the United Nations	12
Comm	and and th	ne Commande	er, US Forces, Korea. Current and pre-	13
dict	ed increas	ses in Nort	h Korean agent activity have severely	14
taxe	d the batt	talion's ca	pability to provide proper intelligence	15
supp	ort and a	ll importar	t US liaison activity with ROK intelli-	16
genc	e and secu	urity agend	ries. Early augmentation is essential	17
not	only to me	eet the Nor	th Korean unconventional activities but	18
to b	e prepare	d to meet t	the enemy's improving capability to conduct	19
conv	entional v	warfare. H	Early and prompt intelligence warning is	20
es se	ntial to	afford adec	quate protection to those US installations	21
whic	h are pri	me targets	for attack or sabotage.	22
b	. Of equa	l importanc	ce for security is augmentation of the	23
201s	t, 2d, an	d 7th Mili	tary Intelligence detachments.	24
c	. Militar	y intellige	ence units should now be manned at 100	25
perc	ent TO&E	strength.	KATUSA personnel cannot be used in	26
inte	elligence	units to r	eplace US personnel.	27
5. ◀	Group	4 - Additi	onal Eighth Army Units	28
a	. I Corps	troops wi	ll require augmentation. The 36th Engineer	29
Grou	ıp require	s augmenta	tion to enable it to cope effectively with	30
the	many engi	neer tasks	engendered by the rugged Korean terrain	31
and	limited b	out difficu	lt to maintain road network. The annual	32
ext	remes of w	eather, to	include the rainy season each summer,	33



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causes the main battle position and tactical roads and bridges to deteriorate with an annual requirement for a heavy engineer repair effort. Work in support of the DMZ barrier system is extremely heavy and continuous. In the event of conventional war, there would be a requirement for extensive engineer effort through I Corps (Group) area. The 51st Signal Battalion does not, at present, have the capability to meet adequately current signal communications requirements for I Corps (Group).

b. The requirement for additional contingency planning and current operations has taxed all headquarters to the limit of their capability; they require additional personnel to insure a sustained capability to function 24 hours per day. The increase in North Korean activity along the DMZ and the current situation in the ROK require the headquarters and staff to operate at an accelerated pace on a 24-hour basis. Present personnel shortages decrease the operational capability of the commands for sustained operations and effective command and control of subordinate units. 17

c. Added activity, such as the buildup of ammunition which has begun, will greatly increase the utilization of equipment 19 and place added demands on maintenance personnel. Drawdown on log 20 logistical units has resulted in a situation wherein logistical 21 capability of the Eighth Army must be considered marginal at best, 22 for a conventional war situation. The increased personnel for the 23 13th Supply & Services Battalion and the 55th Maintenance Battalion will improve the logistical capability of the Eighth Army. 25

d. The additional personnel for the 38th Artillery Brigade would increase its operational capability. This increase in personnel would provide more missile crewmen and communications personnel. This addition would also restore much of the HAWK battery mobility which has also been reduced as a result of austere manning levels.



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e. The 4th Missile Command provides nuclear support for the	1
lst ROK Army. This command has a high-priority mission, and its	2
capability to perform this mission is severely reduced under	3
current manning levels. The wide dispersion of the units, the	4
isolated sites, and remote locations of some of the sites are	5
particularly serious problems in view of rugged terrain and road	6
network. The additional personnel would increase this command's	7
operational capability.	8
f. The 304th Signal Battalion not only supports Headquarters,	9
Eighth Army Support Command, but elements of Headquarters, Eighth	10
Army, as well. This unit, under its present ceiling, is currently	11
not capable of providing Eighth Army with adequate wartime	12
communications. Communication facilities are not operating with	13
maximum personnel on a 24-hour basis. This, plus the require-	14
ment to maintain vital mobile equipment for contingency purposes,	15
has generated a requirement for personnel over current	16
authorization.	17



Annex to Appendix B



TAB TO ANNEX TO APPENDIX B

CRITICAL INSTALLATIONS

TYPE INSTALLATION/UNIT	NUMBER	REMARKS	
Special Ammunition Depot (SAD)	2	SAD 200 located vicinity Chon-Ni (CR 610315) and Anyang-Ni (CS 116956)	1 2 3
Maximum Security Area (MSA)	5.	Location of the 5 MSAs are spread throughout the ROK as follows: Vic Polmal (CS 116956) Vic Pobwoni (CS 130910) Vic Chonsong-Ni (CT 368108) Vic Hason gong-Ni (CS 435538) Vic Chunchon (CS 776930)	4 5 6 7 8 9 10
4/44th Arty - Hercules Sites	6	Location of the MSAs are spread throughout ROK as follows: Vic Sason-Ni (CR 593762) Vic Nam gong-Ni (BR 795234) Vic Pyongsan-Ni (BR 569746) Vic Pondur-Ni (CS 755292) Vic Nambond-Ni (CQ 134605) Vic Chox Chon (BS 931421)	12 13 14 15 16 17 18
2d Infantry Division	96	Camps and Compounds occupies a 27 KM front and 35 KM deep.	20 21
7th Infantry Division	12	Camps and Compounds with one bn opcon to 2nd Div along DMZ; this division is I Corps, only reserve.	22 23 24 25
I Corp (GP) Troops		Camps and Compounds spread throughout I Corps area (70 KM by 72 KM)	26 27 28



Tab to Annex to Appendix B

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